FINANCIAL PERFORMANCE REPORT FOR THE PERIOD ENDED 29 MARCH 2024

63/17/2-01 | #7375361

RECOMMENDATION:

That Council notes the financial performance report for the period ended 29 March 2024.

INTERESTED PARTIES:

Not applicable

EXECUTIVE SUMMARY:

This report contains the financial performance report for the period ended 29 March 2024.

| MARCH FINANCIALS AT A GLANCE | | | | | | |
|--|--|--|--|--|--|--|
| Comprehensive Income | YTD Actual \$000 | YTD Budget \$000 | YTD Variance \$000 | Full Year Budget \$000 | | |
| Total operating revenue | 291,636 | 281,694 | 9,942 | 377,916 | | |
| Total operating expenses | (291,868) | (281,617) | (10,251) | (377,666) | | |
| Net Operating Result | (232) | 77 | (309) | 250 | | |
| Capital revenue | 1,277 | 15,860 | (14,583) | 42,319 | | |
| Net Result | 1,045 | 15,937 | (14,892) | 42,569 | | |
| | YTD | YTD | YTD | Full Year | | |
| Treasury Performance | Actual \$000 | Budget \$000 | Variance \$000 | Budget \$000 | | |
| Treasury Performance Operating result - (ex depreciation) | | - | | Budget | | |
| - | \$000 | \$000 | \$000 | Budget \$000 | | |
| Operating result - (ex depreciation) | \$000 80,040 | \$000 79,147 | \$000 893 | Budget \$000 106,239 | | |
| Operating result - (ex depreciation) Infrastructure charges revenue | \$000 80,040 7,834 | \$000 79,147 11,400 | \$000 893 (3,566) | Budget \$000 106,239 15,200 | | |
| Operating result - (ex depreciation) Infrastructure charges revenue Grants & other capital revenue | \$000 80,040 7,834 5,993 | \$000 79,147 11,400 17,312 | \$000 893 (3,566) (11,319) | Budget \$000 106,239 15,200 20,536 | | |

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The year to date operating result is unfavourable to budget by \$309K. Included in this is an unbudgeted net cost of \$3.4M related to TC Jasper recovery works (\$13.7M in expenses offset by \$10.3M in funding). In addition, miscellaneous revenue (\$1.5M) and interest revenue (\$1.3M) are greater than anticipated which has been slightly offset by lower than anticipated net rates and utility charges (\$1.9M) and higher depreciation (\$1.2M).

The net capital funding available is \$93.9M which is \$14.0M unfavourable to budget. This is due to a combination of unfavourable grants and other capital revenue (\$11.3M), and infrastructure charges revenue (\$3.6M).

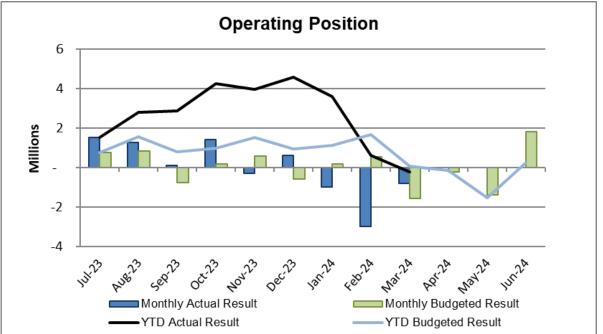
Capital expenditure is \$93.6M resulting in a \$18.6M timing variance to budget.

The full impact of the Cyclone Jasper Flood Emergency on Council's financial position is still being worked through, with the remediation works expected to exceed \$100M. Whilst funding programs such as DRFA (Disaster Recovery Funding Arrangements), particularly the REPA (Reconstruction of Public Assets) portion, are expected to cover elements of these costs there is still expected to be a significant portion that is not externally funded. To date, approximately \$13.7M of recovery related expenditure has been recognised in Council's operating expenses, \$10.3M of which is expected to be recoverable through external funding streams.

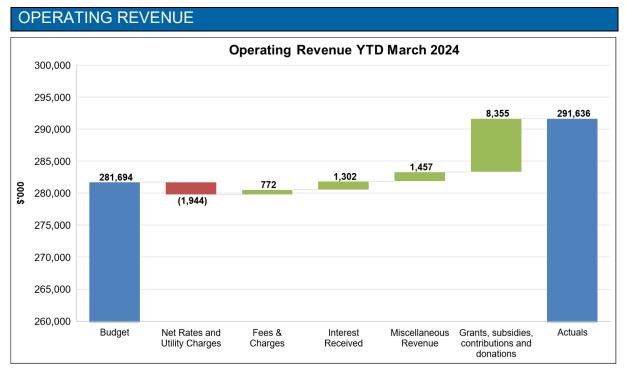
COMMENT:

Each month, year to date financial statements are prepared in order to monitor actual performance against budget. Attached are the financial statements for the period ended 29 March 2024. Actual amounts are compared against year to date Budget 2023/24 figures. See Appendix one for detailed financial statements and Appendix two for statements of comprehensive income by directorate.



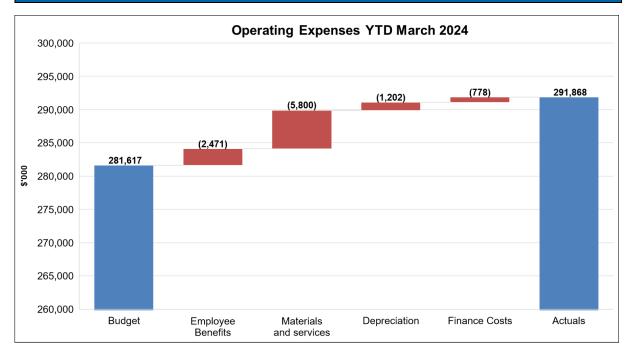


Council's operating position at the end of March was a deficit of \$232K, \$309K unfavourable to budget. This result is mainly due to unfavourable variances in materials and services and employee benefits due to unbudgeted expenditure relating to the Cyclone Jasper Flood Emergency (\$13.7M). Also contributing to the variance is lower than anticipated net rates and utility charges (\$1.9M) and higher than anticipated depreciation (\$1.2M). Offsetting the unfavourable variances is the unbudgeted grant funds for the Cyclone Jasper Flood Emergency (\$1.5M) and interest revenue (\$1.3M).

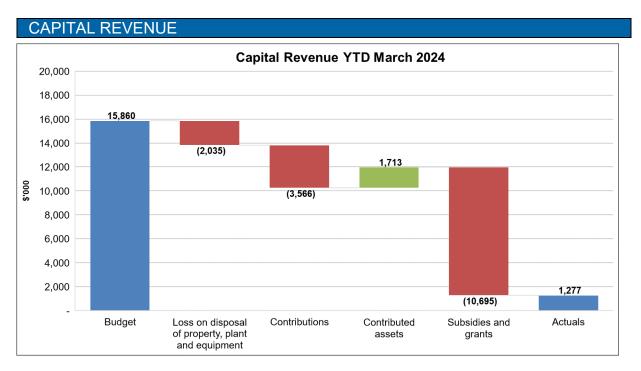


Operating revenue is favourable to budget by \$9.9M driven by greater than anticipated grants, subsidies, contributions and donations (\$8.4M) due to the unbudgeted receipt of funding for the Cyclone Jasper Flood Emergency of (\$10.3M), as well as higher miscellanous revenue (\$1.5M) and interest received (\$1.3M). This has been slightly offset by less than anticipated net rates and utility charges (\$1.9M).

OPERATING EXPENDITURE

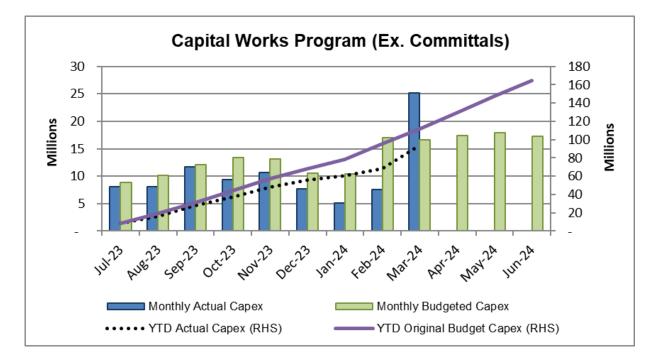


Operating expenditure is \$10.3M unfavourable to budget. This is largely driven by greater than anticipated materials and services (\$5.8M) and employee benefits (\$2.5M) mainly due to unbudgeted expenditure relating to the Cyclone Jasper Flood Emergency, as well as higher depreciation (\$1.2M).



Capital revenue is \$14.6M unfavourable to budget mainly due to less than anticipated subsidies and grants, due to timing (\$10.7M), contributions (\$3.6M) and greater than anticipated loss on disposal of property, plant and equipment (\$2.0M). The unfavourable capital grant revenue is due largely to the timing of the capital works program as revenue is recognised in line with expenditure.

CAPITAL EXPENDITURE



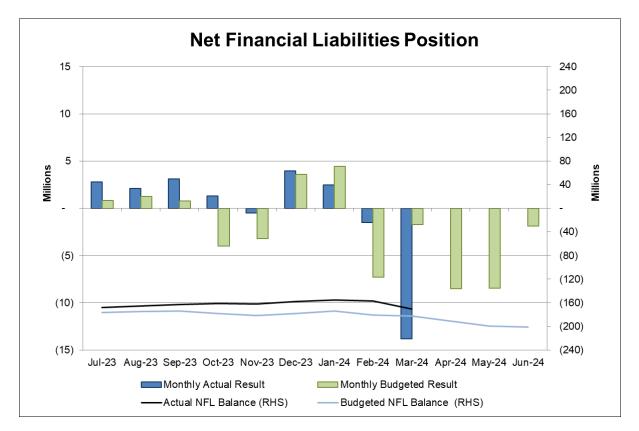
Actual capital works expenditure year to date is \$93.6M, compared to a budget of \$112.2M. The following table illustrates year to date 2023/24 capital works program against the full year budget.

| Directorate | Year to Date Actual \$000 | Year to Date Budget \$000 | Year to Date Variance \$000 | Full Year Budget \$000 |
|-----------------------------|---------------------------------|---------------------------------|-----------------------------------|------------------------------|
| Finance & Business Services | 400 | 1,450 | 1,050 | 2,950 |
| Lifestyle & Community | 23,241 | 29,770 | 6,529 | 38,867 |
| CIA – Engineering Services | 20,286 | 16,751 | (3,535) | 27,898 |
| CIA – Service Delivery | 49,638 | 64,200 | 14,562 | 95,077 |
| CAPITAL WORKS TOTAL | 93,565 | 112,171 | 18,606 | 164,792 |
| Capitalised Interest | 469 | 1,063 | 594 | 1,417 |
| CAPITAL EXPENDITURE | 94,034 | 113,234 | 19,200 | 166,209 |

| YTD actual expenditure | \$93,565 | Remaining 43.22% |
|--------------------------------------|-----------|---------------------|
| Unspent capital expenditure | \$71,227 | Spent |
| Full year budget capital expenditure | \$164,792 | 56.78% |

TREASURY PERFORMANCE

The following graph has been developed to provide an indication of Council's net financial liabilities monthly variance to budget.



Net financial liabilities (NFL) is a broader measure of indebtedness than the level of borrowings. It includes items such as trade payables, employee long-service leave entitlements and other amounts payable as well as taking account of Council's cash holdings. An increase in net financial liabilities will increase interest associated with borrowings and will impact negatively on Council's operating result.

As at the end of March, Council's NFL is \$11.8M favourable to budget. This is driven by a favourable \$6.6M carry forward position from the previous financial year combined with a \$5.2M favourable net funding year to date variance.

| Net Funding | Result – | Year to | Date |
|-------------|----------|---------|------|
|-------------|----------|---------|------|

| Financial Items | Actuals YTD \$'000 | Budget YTD \$'000 | Variance YTD \$'000 | Budget Full Year \$'000 |
|----------------------------------|--------------------------|-------------------------|---------------------------|-------------------------------|
| Operating Revenue | 291,636 | 281,694 | 9,942 | 377,916 |
| Operating Expenses (ex Dep) | (211,596) | (202,547) | (9,049) | (271,677) |
| Capital Revenue - Infra Charges | 7,834 | 11,400 | (3,566) | 15,200 |
| Capital Revenue - Grants & Other | 5,993 | 17,312 | (11,319) | 20,536 |
| Net Capital Funding | 93,867 | 107,859 | (13,992) | 141,975 |
| Capital Expenditure | (94,034) | (113,234) | 19,200 | (166,209) |
| Net Funding Surplus/(Deficit) | (167) | (5,375) | 5,208 | (24,234) |

Year to date net capital funding totals \$93.9M which is \$14.0M unfavourable to budget, mainly due to less than anticipated grants and other capital revenue (\$11.3M) and net rates and utility charges (\$1.9M) as well as greater than anticipated materials and services (\$5.8M) and employee benefits (\$2.5M). This has been slightly offset by favourable grants, subsidies, contributions and donations revenue (\$8.4M).

Capital expenditure at the end of March is \$19.2M favourable to budget. Combined with an unfavourable net capital funding variance (\$14.0M), this results in a favourable \$5.2M net funding surplus year to date.

LIQUIDITY

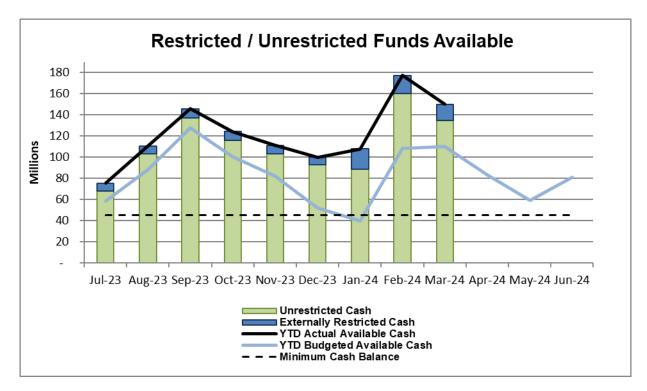
| | Actual \$000 | Budget \$000 | Variance \$000 |
|---------------------------|-----------------|-----------------|-------------------|
| Cash and cash equivalents | 89,900 | 50,253 | 39,647 |
| Working capital facility | - | - | - |
| Long term loans | (136,006) | (135,828) | (178) |
| NET DEBT POSITION | (46,106) | (85,575) | 39,469 |

Council's net debt position is \$39.5M favourable to budget due to the favourable \$13.5M position carried forward from the 2022/23 financial year and the favourable year to date net funding surplus position of \$5.2M. Due largely to the progress on the capital works program.

Also contributing is an unfavourable variance in trade and other payables due to higher than anticipated capital expenditure and accruals recognised during the month (\$8.7M) as well as the unspent portion of funds from the QLD Reconstruction Authority for future grant applications associated with the Cyclone Jasper Flood Emergency sitting within other current liabilities (\$9.7M).

UNRESTRICTED FUNDS POSITION

Restricted cash represents cash and cash equivalents that are subject to a number of external restrictions that limit amounts available for discretionary or future use. It is comprised of unspent government grants and developer contributions set aside for specific capital works. A summary of Council's restricted funds position is provided below.



Including the working capital facility, the total funds available is \$149.9M. Excluding funds subject to external restrictions of \$15.4M, the unconstrained funds available to meet ongoing operational expenses is \$134.5M.

DEPARTMENT OF HOUSING, LOCAL GOVERNMENT, PLANNING AND PUBLIC WORKS (DHLGPPW) FINANCIAL SUSTAINABILITY RATIOS

In accordance with s169 (6) of the *Local Government Regulation 2012*, the DHLGPPW financial sustainability ratios have been provided. The ratios are designed to provide an indication of the performance of Council against key financial sustainability criteria which must be met to ensure the prudent management of financial risks.

As the information required for the leverage ratio and asset sustainability ratio is based on full year results, it is not feasible to report these ratios on a monthly basis. These ratios will be provided in the budget and annual financial statements as regulated.

| Туре | Measure | Rationale | Actual Result | Benchmark | Within limits | FY Budget |
|-------------------------------|--|---|--|--------------------------|------------------|--------------|
| Operating Performance | Operating Surplus Ratio | Holistic overview of Council operating performance | (0.1%) | > 0% | X | 0.4% |
| Operating Performance | Operating Cash Ratio | Cash operating performance (less depreciation and other non-cash items) | 28.5% | > 0% | \mathbf{N} | 29.4% |
| Liquidity | Unrestricted Cash Expense Cover Ratio | Unconstrained liquidity available to Council | 6.0 | > 2 months | V | 4.7 |
| Debt Servicing Capacity | Leverage Ratio | Ability to repay existing debt | N/A | 0 - 4 times | N/A | 1.6 |
| | Asset Sustainability Ratio | Capital renewals program performance | N/A | > 60% | N/A | 68.4% |
| Asset Management | Asset Consumption Ratio | Extent to which assets are being consumed | 68.0% | > 60% | | 68.1% |
| | Asset Renewal Funding Ratio | Asset replacement program performance | Contextual purposes only and not audited QAO. | | udited by | |
| Financial | Council Controlled Revenue | Capacity to generate revenue internally | Contextual purposes only and not audited b QAO. | | udited by | |
| Capacity | Population Growth | Population growth/decline pressures on Council | Contextua | al purposes only QAO. | and not a | udited by |

CONSIDERATIONS:

Risk Management:

Financial statements report on a historical basis, therefore there are no financial implications or risk on decisions or options. DHLGPPW ratios are submitted with financial statements which provide an indication of the performance of Council to ensure prudent management of financial risks.

In terms of financial performance and risk, the approach taken sees the Finance Team working with the various business directorates to understand and report on financial outcomes whilst also considering what those outcomes indicate for the future, particularly the requirement to deliver within budget. It is expected this forward-looking approach will allow the management team to implement timely rectification actions to emerging trends.

ATTACHMENTS:

Attachment 1: Financial Statements Attachment 2: Directorate Reports Attachment 3: Explanation of Financial Statement Items

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Jason Ritchie Executive Manager Finance

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Lisa Whitton Director Finance & Business Services

Attachment 1: Financial Statements

Attached are the financial statements for the period ended 29 March 2024. Actual amounts are compared against the year-to-date Budget figures.

Financial statements included:

- Statement of Comprehensive Income Displays Council's year to date profit and loss up to the period end.
- Statement of Financial Position Displays the Assets (what we own), Liabilities (what we owe) and Community Equity (our net worth).
- Statement of Cash Flows Reports how income received, and expenses paid impacts on Council's cash balances.

| | Actual Original Budget | | Variance | |
|---|---------------------------|----------|----------|--|
| | \$000 | \$000 | \$000 | |
| ncome | | | | |
| Revenue | | | | |
| Operating Revenue | | | | |
| Net rates and utility charges | 237,296 | 239,240 | (1,944 | |
| Fees and charges | 22,375 | 21,603 | 772 | |
| Interest received | 4,717 | 3,415 | 1,302 | |
| Miscellaneous Revenue | 15,135 | 13,678 | 1,457 | |
| Grants, subsidies, contributions and donations | 12,113 | 3,758 | 8,355 | |
| Total Operating revenue | 291,636 | 281,694 | 9,942 | |
| Expenses | | | | |
| Operating Expenses | | | | |
| Employee benefits | 99,075 | 96,604 | (2,471 | |
| Materials and services | 109,318 | 103,518 | (5,800 | |
| Depreciation | 80,272 | 79,070 | (1,202 | |
| Finance costs | 3,203 | 2,425 | (778) | |
| Total Operating Expenses | 291,868 | 281,617 | (10,251) | |
| Capital Revenue | | | | |
| Loss on disposal of property, plant and equipment | (13,762) | (11,727) | (2,035 | |
| Contributions | 7,834 | 11,400 | (3,566 | |
| Contributed assets | 1,713 | - | 1,713 | |
| Subsidies and grants | 5,492 | 16,187 | (10,695 | |
| Net Capital Revenue | 1,277 | 15,860 | (14,583) | |
| Net result attributable to Council in period | 1,045 | 15,937 | (14,892 | |

Council's net result for March 2024 is a surplus of \$1.0M, \$14.9M less than budgeted.

Operating revenue is \$9.9M favourable to budget driven mainly by greater than anticipated grants, subsidies, contributions and donations (\$8.4M) due to the unbudgeted receipt of funding for the Cyclone Jasper Flood Emergency (\$10.3M) as well as higher miscellaneous revenue (\$1.5M) and interest received (\$1.3M). This has been slightly offset by less than anticipated net rates and utility charges (\$1.9M).

Operating expenses are \$10.3M unfavourable to budget due to greater than anticipated materials and services (\$5.8M) and employee benefits (\$2.5M) mainly due to unbudgeted expenditure relating to the Cyclone Jasper Flood Emergency, as well as higher depreciation (\$1.2M).

Capital revenue is \$14.6M unfavourable to budget mainly due to less than anticipated subsidies and grants (\$10.7M) as a result of timing and contributions (\$3.6M) and greater than anticipated loss on disposal of property, plant and equipment (\$2.0M). This has been slightly offset by greater than anticipated contributed assets (\$1.7M).

Statement of Financial Position

For the Period Ended 29 March 2024

| | Note | Actual | Original Budget | Variance |
|-------------------------------|------|-----------|--------------------|----------|
| | | \$000 | \$000 | \$000 |
| Assets | | | | |
| Current Assets | | | | |
| Cash and cash equivalents | 1 | 89,900 | 50,253 | 39,647 |
| Receivables | | 70,872 | 73,271 | (2,399 |
| Inventories | | 4,764 | 3,566 | 1,198 |
| | _ | 165,536 | 127,090 | 38,446 |
| Non-Current Assets | | | | |
| Property, plant and equipment | 2 | 4,667,555 | 4,703,887 | (36,332) |
| | | 4,667,555 | 4,703,887 | (36,332) |
| Total Assets | _ | 4,833,091 | 4,830,977 | 2,114 |
| Liabilities | | | | |
| Current Liabilities | | | | |
| Trade and other payables | 3 | 61,537 | 52,841 | (8,696) |
| Borrowings | | 23,503 | 20,889 | (2,614 |
| Provisions | 4 | 15,625 | 11,459 | (4,166 |
| Other liabilities | 1 | 103,896 | 94,032 | (9,864 |
| | — | 204,561 | 179,221 | (25,340) |
| Non-Current Liabilities | _ | | | |
| Borrowings | | 112,503 | 114,939 | 2,436 |
| Provisions | | 13,354 | 13,852 | 498 |
| Other liabilities | 5 _ | 5,944 | 1,747 | (4,197) |
| | _ | 131,801 | 130,538 | (1,263) |
| Total Liabilities | - | 336,362 | 309,759 | (26,603) |
| NET COMMUNITY ASSETS | _ | 4,496,729 | 4,521,218 | (24,489) |
| Community Equity | _ | | | |
| Retained surplus/deficit | | 2,731,296 | 2,755,961 | (24,665) |
| Asset revaluation surplus | | 1,765,433 | 1,765,257 | 176 |
| TOTAL COMMUNITY EQUITY | _ | 4,496,729 | 4,521,218 | (24,489) |
| | | ., | .,==.,=10 | (= .,100 |

1 The cash and cash equivalents variance is largely due the favourable opening cash balance as at 1 July. Also contributing is the unbudgeted prepayment from the QLD Reconstruction Authority for future grant applications associated with the Cyclone Jasper Flood Emergency, of which \$9.7M is unspent. This has resulted in a corresponding unfavourable variance in other current liabilities.

2 Property, plant and equipment is unfavourable to budget due to lower than anticipated capital additions in 2022/23 and 2023/24.

3 Trade and other payables is unfavourable to budget due to higher than anticipated capital expenditure and accruals recognised during the month.

4 Current provisions are unfavourable to budget due to a higher than anticipated provision for developer contribution credits, which is dependant upon development activity.

5 Other non-current liabilities are unfavourable to budget due to Council's lease liabilities being brought to account in 2022/23 which has resulted in a \$4.2M variance to budget.

Statement of Cash Flows

| | Note | Actual | Original Budget | Variance |
|--|------|-----------|--------------------|----------|
| | | \$000 | \$000 | \$000 |
| Cash Flows from Operating Activities: | | | | |
| Receipts from customers | 1 | 333,958 | 346,599 | (12,641) |
| Payments to suppliers and employees | 2 | (203,414) | (210,662) | 7,248 |
| Interest received | | 4,717 | 1,880 | 2,837 |
| Borrowing costs | | (1,754) | (2,353) | 599 |
| Net cash inflow (outflow) from operating activities | _ | 133,507 | 135,464 | (1,957) |
| Cash Flows from Investing Activities | | | | |
| Grants, subsidies and contributions for capital acquisitions | 3 | 25,796 | 20,306 | 5,490 |
| Proceeds from disposal of property, plant and equipment | | 541 | 1,125 | (584) |
| Payments for property, plant, equipment and CWIP | 4 | (85,372) | (114,974) | 29,602 |
| Net cash inflow (outflow) from investing activities | _ | (59,035) | (93,543) | 34,508 |
| Cash Flows from Financing Activities: | | | | |
| Repayment of borrowings | | (20,395) | (22,763) | 2,368 |
| Repayment of working capital facility | | - | 1,536 | (1,536) |
| Net cash inflow (outflow) from financing activities | | (20,395) | (21,227) | 832 |
| NET INCREASE/(DECREASE) IN CASH HELD | | 54,077 | 20,694 | 33,383 |
| Cash at beginning of year | | 35,823 | 29,559 | 6,264 |
| CASH AT END OF PERIOD | | 89,900 | 50,253 | 39,647 |

1 The unfavourable variance in receipts from customers is largely due to timing and is expected to reduce over the remainder of the year.

2 Timing of expenditure and a higher than anticipated balance in trade and other payables has resulted in lower than anticipated payments to suppliers and employees.

3 Grants, subsidies and contributions for capital acquisitions is favourable to budget due to the unbudgeted prepayment from the QLD Reconstruction Authority for future grant applications associated with the Cyclone Jasper Flood Emergency (\$9.7M).

4 The timing of delivery of the capital works program has caused lower than anticipated payments for property, plant and equipment.

Attachment 2: Directorate Reports

Directorate operating statements provide information on the performance of each directorate for the period ended 29 March 2024.

The following are the directorate operating statements included in this report (in order):

Appendix:

- A. Office of the CEO
- B. Finance & Business Services
- C. People & Organisational Performance
- D. Planning, Growth & Sustainability
- E. Lifestyle & Community
- F. Cairns Infrastructure and Assets Engineering Services
- G. Cairns Infrastructure and Assets Service Delivery
- H. Economic Development & Advocacy

Appendix A – Office of the CEO

| Operating Statement For the Period Ended 29 March 2024 | | | | | |
|--|----------------------|-------------------|----------|----------|--|
| Office of the CEO | | | | | |
| | Actual | Budget | Variance | Variance | |
| | \$000 | \$000 | \$000 | % | |
| Operating Revenue | | | | | |
| Other income | 622 | 583 | 39 | 7 % | |
| Total Operating Revenue | 622 | 583 | 39 | 7 % | |
| Operating Expenditure | | | | | |
| Employee Benefits | 2,399 | 2,373 | (26) | (1)% | |
| Materials and services | 372 | 459 | 87 | 19 % | |
| Total Expenses | 2,771 | 2,832 | 61 | 2 % | |
| OPERATING CAPABILITIES BEFORE CAPITAL ITEMS | (2,149) | (2,249) | 100 | 4 % | |
| Office of the CEO is \$100K favourable to budget YTD, due to tim | ing of materials and | services expendit | ure. | | |

Appendix B – Finance & Business Services

| Operating Statement For the Period Ended 29 March 2024 | | | | | |
|---|---------|---------|----------|-------------|--|
| Finance & Business Services | Actual | Budget | Variance | Variance | |
| | _ | | | | |
| | \$000 | \$000 | \$000 | % | |
| Operating Revenue | | | | | |
| Net rates and utility charges | 101,418 | 101,807 | (389) | (0) % | |
| Fees and charges | 449 | 505 | (56) | (11)% | |
| Interest | 3,509 | 2,324 | 1,185 | 51 % | |
| Other income | 268 | 226 | 42 | 19 % | |
| Grants, Subsidies and Contributions | 206 | 2,258 | (2,052) | (91) % | |
| Total Operating Revenue | 105,850 | 107,120 | (1,270) | (1) % | |
| Operating Expenditure | | | | | |
| Employee benefits | 14,331 | 15,391 | 1,060 | 7 % | |
| Materials and services | 587 | 2,332 | 1,745 | 75 % | |
| Depreciation and amortisation expenses | 2,420 | 2,503 | 83 | 3 % | |
| Finance Costs | 2,216 | 1,928 | (288) | (15) % | |
| Total Expenses | 19,554 | 22,154 | 2,600 | 12 % | |
| OPERATING CAPABILITIES BEFORE CAPITAL ITEMS | 86,296 | 84,966 | 1,330 | 2 % | |

The Finance & Business Services directorate is \$1.3M favourable to budget with favourable variances in employee benefits and materials and services offsetting unfavourable grant revenue which is due to the early bring forward of the Financial Assistance Grant in 2022/23.

Appendix C – People & Organisational Performance

| Operating Statement For the Period Ended 29 March 2024 | | | | | |
|--|----------|-----------------------|-------|---------|--|
| | | | | | |
| | \$000 | \$000 | \$000 | % | |
| Operating Revenue | | | | | |
| Fees and charges | 1 | 3 | (2) | (67) % | |
| Other income | 35 | 6 | 29 | 483 9 | |
| Grants, Subsidies and Contributions | 236 | 379 | (143) | (38) % | |
| Total Operating Revenue | 272 | 388 | (116) | (30) % | |
| Operating Expenditure | | | | | |
| Employee benefits | 6,789 | 6,704 | (85) | (1) | |
| Materials and services | 4,498 | 5,312 | 814 | 15 % | |
| Total Expenses | 11,287 | 12,016 | 729 | 6 % | |
| OPERATING CAPABILITIES BEFORE CAPITAL ITEMS | (11,015) | (11,628) | 613 | 5 % | |
| OPERATING CAPABILITIES BEFORE CAPITAL ITEMS The People & Organisational Performance directorate is \$613k | | , , , , | | als and | |

expenses.

Appendix D – Planning, Growth & Sustainability

| Planning, Growth & Sustainability | Actual | Budget | Variance | Variance |
|--|---------|---------|----------|----------|
| | \$000 | \$000 | \$000 | % |
| Operating Revenue | | | | |
| Fees and charges | 3,373 | 3,545 | (172) | (5) % |
| Other income | 579 | 485 | 94 | 19 % |
| Grants, subsidies, contributions and donations | 196 | 28 | 168 | 600 % |
| Total Operating Revenue | 4,148 | 4,058 | 90 | 2 % |
| Operating Expenditure | | | | |
| Employee Benefits | 6,341 | 6,709 | 368 | 5 % |
| Materials and services | 1,969 | 3,167 | 1,198 | 38 % |
| Finance Costs | 60 | 29 | (31) | (107) % |
| Total Expenses | 8,370 | 9,905 | 1,535 | 15 % |
| OPERATING CAPABILITIES BEFORE CAPITAL ITEMS | (4,222) | (5,847) | 1,625 | 28 % |

Planning, Growth and Sustainability is \$1.6M favourable to budget due to lower than budgeted materials and services and employee vacancies.

Appendix E – Lifestyle & Community

| Operating Statement For the Period Ended 29 March 2024 | | | | | | | |
|---|--------|--------|--------|--------|-------|----------|----------|
| Lifestyle & Community | | | | | | | |
| | | Actual | | Budget | | Variance | Variance |
| | ٣ | \$000 | | \$000 | | \$000 | % |
| Operating Revenue | | | | | | | |
| Fees and charges | 11,196 | | 10,234 | | 962 | 9 % | |
| Other income | 4,128 | | 4,403 | | (275) | (6) % | |
| Grants, subsidies, contributions and donations | | 2,33 | 7 | 98 | 5 | 1,352 | 137 % |
| Total Operating Revenue | | 17,66 | 1 | 15,62 | 2 | 2,039 | 13 % |
| Operating Expenditure | | | | | | | |
| Employee benefits | | 26,69 | 7 | 25,17 | 7 | (1,520) | (6) % |
| Materials and services | | 31,07 | 7 | 30,80 | 3 | (274) | (1) % |
| Depreciation and amortisation expenses | | 10,36 | 5 | 10,33 | 3 | (32) | (0) % |
| Finance Costs | | 91 | 0 | 46 | 8 | (442) | (94) % |
| Total Expenses | | 69,04 | 9 | 66,78 | 1 | (2,268) | (3) % |
| OPERATING CAPABILITIES BEFORE CAPITAL ITEMS | | (51,38 | 8) | (51,15 | 9) | (229) | (0) % |

Lifestyle & Community is \$229K unfavourable to budget. Fees & charges revenue is favourable due to animal management, parking and CPAC venue hires all exceeding expectations - this is partially offset by an increase in finance costs and reduced other income. Grants revenue is favourable due to disaster funding which is offset by employee costs and material & services.

| Operating Statement For the Period Ended 29 March 2024 | | | | |
|---|----------|----------|----------|----------|
| Cairns Infrastructure and Assets - Engineering Services | | | | |
| | Actual | Budget | Variance | Variance |
| | \$000 | \$000 | \$000 | % |
| Operating Revenue | | | | |
| Fees and charges | 84 | 39 | 45 | 115 % |
| Other income | 77 | - | 77 | 0 % |
| Grants, Subsidies and Contributions | 21 | 15 | 6 | 40 % |
| Total Operating Revenue | 182 | 54 | 128 | 237 % |
| Operating Expenditure | | | | |
| Employee benefits | 7,343 | 7,309 | (34) | (0)% |
| Materials and services | 2,146 | 2,416 | 270 | 11% |
| Depreciation and amortisation expenses | 29,344 | 28,856 | (488) | (2)% |
| Total Expenses | 38,833 | 38,581 | (252) | (1)% |
| OPERATING CAPABILITIES BEFORE CAPITAL ITEMS | (38,651) | (38,527) | (124) | (0)% |

Appendix F – Cairns Infrastructure and Assets – Engineering Services

| Operati | ing Statement | | | | | | |
|---|---------------|---------|----------|----------|--|--|--|
| For the Period Ended 29 March 2024 | | | | | | | |
| Cairns Infrastructure and Assets - Service Delivery | | | | | | | |
| | Actual | Budget | Variance | Variance | | | |
| | \$000 | \$000 | \$000 | % | | | |
| Operating Revenue | | | | | | | |
| Net rates and utility charges | 135,878 | 137,433 | (1,555) | (1) % | | | |
| Fees and charges | 7,272 | 7,277 | (5) | (0)% | | | |
| Interest revenue | 1,207 | 1,091 | 116 | 11 % | | | |
| Other income | 9,426 | 7,975 | 1,451 | 18 % | | | |
| Grants, Subsidies and Contributions | 9,118 | 94 | 9,024 | 9,600 % | | | |
| Total Operating Revenue | 162,901 | 153,870 | 9,031 | 6 % | | | |
| Operating Expenditure | | | | | | | |
| Employee benefits | 34,353 | 32,040 | (2,313) | (7)% | | | |
| Materials and services | 64,851 | 54,495 | (10,356) | (19)% | | | |
| Depreciation and amortisation expenses | 38,143 | 37,378 | (765) | (2)% | | | |
| Finance costs | 17 | - | (17) | (100)% | | | |
| Total Expenses | 137,364 | 123,913 | (13,451) | (11)% | | | |
| OPERATING CAPABILITIES BEFORE CAPITAL ITEMS | 25,537 | 29,957 | (4,420) | (15)% | | | |

Appendix G – Cairns Infrastructure and Assets – Service Delivery

Service Delivery is unfavourable to budget. Below budget water usage unfavourably impacts rates. Disaster Recovery works are offset by grant funding and below budget maintenance works as resources were diverted to recovery. Disaster recovery works that are ineligible for funding are partially offset by favourable stock adjustments.

Appendix H – Economic Development & Advocacy

| - | - | atement | | | | |
|---|-------|------------|------|---------|----------|----------|
| For the Period | Endeo | d 29 March | 2024 | ŀ | | |
| Economic Development & Advocacy | | | | | | |
| | | Actual | | Budget | Variance | Variance |
| | | \$000 | | \$000 | \$000 | % |
| Operating Revenue | | | | | | |
| Other income | | | - | - | - | 0 % |
| Total Operating Revenue | | | - | - | - | 0 % |
| Operating Expenditure | | | | | | |
| Employee benefits | | 82 | 2 | 902 | 80 | 9 % |
| Materials and services | | 3,81 | 7 | 4,533 | 716 | 16 % |
| Total Expenses | | 4,63 | 9 | 5,435 | 796 | 15 % |
| OPERATING CAPABILITIES BEFORE CAPITAL ITEMS | | (4,63 | 9) | (5,435) | 796 | 15 % |

Attachment 3: Explanation of Financial Statement Items

This appendix is a general explanation of Council's revenues, costs, assets and liabilities to aid in understanding the budget to actual comparison in the monthly financial report.

| STATEMENT OF COMPREHENSIVE INCOME | | | | | |
|---|---|--|--|--|--|
| OPERATING REV | 'ENUE | | | | |
| Net Rates and Utility Charges | Rates are the taxes levied on ratepayers within Council. Whilst the rates notices are mainly issued in July and January, revenue is accounted for on an accrual basis throughout the year. | | | | |
| Fees and Charges | Revenue includes a mixture of regulated fees and user fees. Regulated fees are levied by Council and the amount of the fee or fine is often set externally and the payment is compulsory. User fees are charged for the use of goods and services and are entered into at the election of the user. The pattern of revenue for fees and charges reflects a mixture of billing cycles and seasonal variations. | | | | |
| Interest Received | Interest is earned on surplus cash fund balances and is also charged on overdue rates. The interest earned fluctuates throughout the year due to the timing of rates collections. | | | | |
| Miscellaneous Revenue | Miscellaneous revenue comprises of items that don't meet the definition for other categories. It includes reimbursements and recoveries, rentals and external contract works. | | | | |
| Grants, Subsidies, Contributions & Donations | Council receives support to fund and assist in the delivery of services. Financial assistance grants are federally funded and allocated via state and territory-based Grant Commissions, whilst tiered grants are generally linked to the delivery of specific programs. | | | | |
| OPERATING EXPENSES | | | | | |
| Employee Benefits | Represents the total cost of staff employed in the delivery of Council services. Costs include wages, superannuation, employee leave entitlements and other on costs. They will not include the costs of engaging contractors providing services to the Council on an outsourced basis. | | | | |
| Materials and Services | Costs incurred in the purchase of material or other services necessary to deliver Council services. | | | | |
| Depreciation | Represents the consumption of property, plant and equipment and the reduction of the future value of the assets is recognised as a cost to Council. While this is a significant cost, it does not represent a cash outflow to Council. | | | | |
| Finance Costs | Interest on loans, bank charges and doubtful debts expense. | | | | |
| CAPITAL ITEMS | | | | | |
| Loss on Disposal of Property, Plant and Equipment | Loss on disposal of property, plant and equipment represents the accounting value of an asset when it is retired. As it is an accounting entry only, it does not have a cash impact for Council. | | | | |
| Contributions | Contributions are comprised of both cash and offset infrastructure charges which are to be used for the construction of trunk community assets. | | | | |
| Subsidies and Grants | Capital subsidies and grants are used by Council for the construction of specific assets and are recognised over time in line with completion of the construction works. | | | | |
| Contributed Assets | Assets acquired by Council at nominal or no cost usually by way of agreement with property developers or other government entities. They are valued at their estimated cost of construction utilising appropriate valuation unit rates. | | | | |

| TREASURY PERF | FORMANCE |
|----------------------------------|--|
| Net Capital Funding | Net capital funding represents the cash available to fund Council's capital works program. The funding available is represented by the net result from the statement of comprehensive income adjusted for non-cash items including depreciation, contributed assets and loss on disposal. |
| Capital Expenditure | Capital expenditure reflects the money spent on the capital works program to maintain, improve and expand Council's community assets. |
| Net Funding Surplus/(Deficit) | The net funding result impacts Council's net financial liabilities which is also a measure of indebtedness. A surplus will improve Council's net financial liabilities position whilst a deficit will deteriorate the financial position and likely result in additional long-term loan borrowings. |
| Net Financial Liabilities | Net financial liabilities is a broader and more appropriate measure of indebtedness than the level of borrowings, because it includes items such as employee long-service leave entitlements and other amounts payable in future as well as taking account of Council's cash holdings and invested monies. An increase in indebtedness will increase interest associated with borrowings and will impact negatively on Council's operating result. |
| STATEMENT OF | FINANCIAL POSITION |
| Current Assets | Cash and other assets, like trade receivables, that are easily converted into cash. The actual cash balance will vary significantly throughout the year as rate receipts, loans and major payments are processed. Cash investment is managed by Council's Treasury Section. |
| Non-Current Assets | The value of property, plant and equipment and infrastructure assets including land, transport, drainage, water and sewerage infrastructure after depreciation, renewals, new capital works, contributed assets and revaluations are accounted for. |
| Current Liabilities | Obligations that Council has to make payments for within the next financial year. This includes accounts payable and provisions for employee entitlements to annual and long service leave. It also includes the expected loan payment due in the next financial year. |
| Non-Current Liabilities | The financial obligations relating to provisions for employee entitlements and debt that is not required to be paid within the next financial year. |
| Community Equity | Equity includes accumulated retained surpluses and asset revaluation reserves which record the valuation adjustments to Council's existing non-current assets. |