ORDINARY MEETING	0
21 DECEMBER 2023	•

# FINANCIAL PERFORMANCE REPORT FOR THE PERIOD ENDED 24 NOVEMBER 2023

63/17/2-01 | #7310881

### **RECOMMENDATION:**

That Council notes the financial performance report for the period ended 24 November 2023.

### **INTERESTED PARTIES:**

Not applicable

### **EXECUTIVE SUMMARY:**

This report contains the financial performance report for the period ended 24 November 2023.

<b>NOVEMBER FINANCIALS AT A</b>	GLANCE			
Comprehensive Income	YTD Actual \$000	YTD Budget \$000	YTD Variance \$000	Full Year Budget \$000
Total operating revenue	155,181	154,338	843	377,916
Total operating expenses	(151,224)	(152,818)	1,594	(377,666)
Net Operating Result	3,957	1,520	2,437	250
Capital revenue	5,504	2,475	3,029	42,319
Net Result	9,461	3,995	5,466	42,569
Treasury Performance	YTD Actual \$000	YTD Budget \$000	YTD Variance \$000	Full Year Budget \$000
Operating result - (ex depreciation)	46,962	44,098	2,864	106,239
Infrastructure charges revenue	5,960	5,334	626	15,200
Grants & other capital revenue	4,003	4,468	(465)	20,536
Net Capital Funding	56,925	53,900	3,025	141,975
Capital expenditure	(48,125)	(58,220)	10,095	(166,209)

The operating result is favourable to budget by \$2.4M driven by a favourable variance in materials and services (\$1.7M), which is made up of timing variances in Council's operational areas (\$465K), consultants (\$938K) and software (\$332K) and higher than anticipated fees and charges (\$1.1M). This has been offset by less than anticipated grants, subsidies, contributions and donations (\$1.4M), being primarily the unexpected early receipt of the majority of the 2023/24 Financial Assistance Grant in June 2023. It is unclear if the Financial Assistance Grant will be paid early again in June 2024 and there is a high chance that this will result in a permanent negative variance for 2023/24.

The net capital funding available is \$56.9M which is \$3.0M favourable to budget. This is due to a combination of the favourable operating result (\$2.9M) and infrastructure charges revenue (\$626K), slightly offset by unfavourable grants and other capital revenue (\$465K).

Capital expenditure is \$48.1M year to date resulting in a \$10.1M timing variance to budget.

# **BACKGROUND:**

Each month, year to date financial statements are prepared in order to monitor actual performance against budget. Attached are the financial statements for the period ended 24 November 2023. Actual amounts are compared against year to date Budget 2023/24 figures. See Appendix one for detailed financial statements and Appendix two for statements of comprehensive income by directorate.

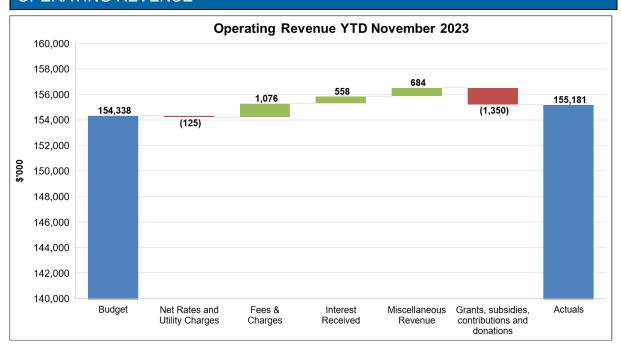
### **OPERATING POSITION**



Council's operating position at the end of November was a surplus of \$4.0M, \$2.4M favourable to budget. This result is mainly due to lower than anticipated materials and services (\$1.7M), which is made up of timing variances in Council's operational (\$465K), consultants (\$938K) and software (\$332K) and greater than anticipated fees and charges (\$1.1M).

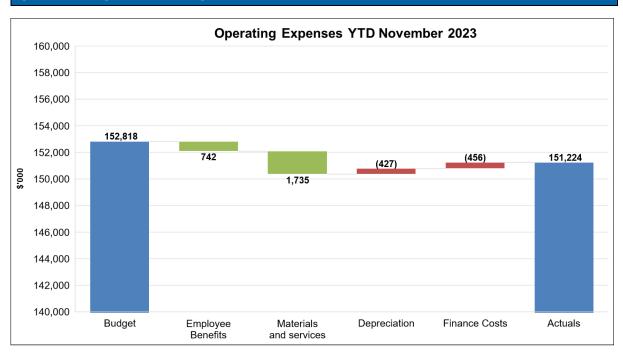
This has been slightly offset by less than anticipated grants, subsidies, contributions and donations (\$1.4M), being primarily the unexpected early receipt of the majority of the 2023/24 Financial Assistance Grant in June 2023 resulting in lower than budgeted receipts during the year to date.

#### **OPERATING REVENUE**

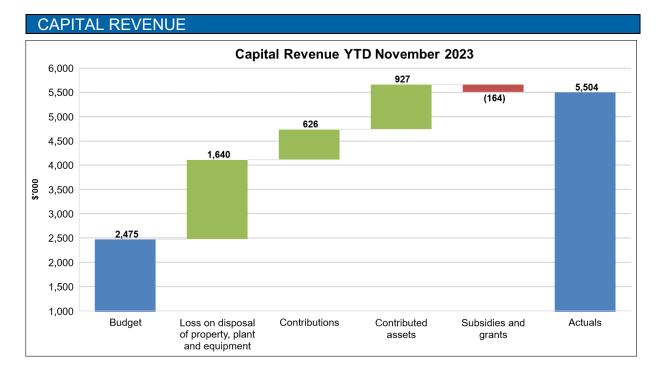


Operating revenue is favourable to budget by \$843K driven by greater than anticipated fees and charges (\$1.1M), mainly parking and animal management fees, miscellanous revenue (\$684K) and interest received (\$558K). This has been slightly offset by less than anticipated grants, subsidies, contributions and donations (\$1.4M), being primarily the unexpected early receipt of the majority of the 2023/24 Financial Assistance Grant in June 2023 resulting in lower than budgeted receipts during the year to date.

#### **OPERATING EXPENDITURE**

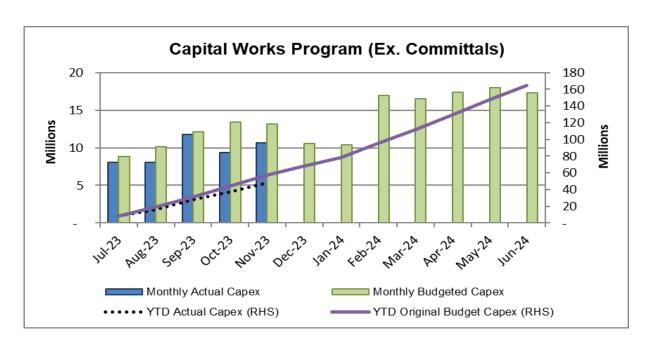


Operating expenditure is \$1.6M favourable to budget. This is largely driven by less than anticipated materials and services (\$1.7M) which is made up of timing variances in Council's operational areas (\$465K), consultants (\$938K) and software (\$332K).



Capital revenue is \$3.0M favourable to budget mainly due to less than anticipated loss on disposal of property, plant and equipment (\$1.6M) and greater than anticipated contributed assets (\$927K) and contributions (\$626K). This has been slightly offset by less than anticipated subsidies and grants (\$164K).

#### **CAPITAL EXPENDITURE**



Actual capital works expenditure year to date is \$47.9M, compared to a budget of \$57.6M.

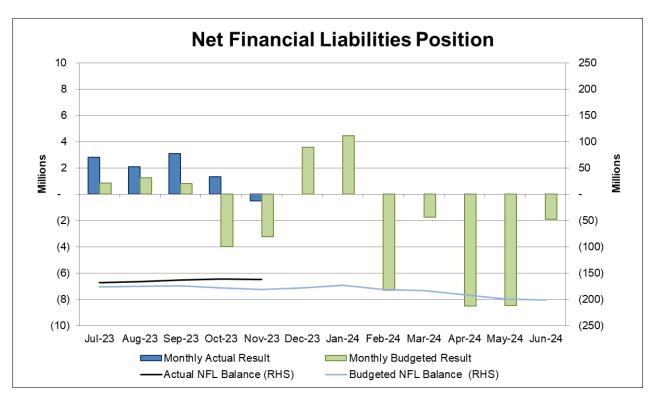
The following table illustrates year to date 2023/24 capital works program against the full year budget.

Directorate	Year to Date Actual \$000	Year to Date Budget \$000	Year to Date Variance \$000	Full Year Budget \$000
Finance & Business Services	256	200	(56)	2,950
Lifestyle & Community	11,635	17,869	6,234	38,867
CIA – Engineering Services	14,395	12,285	(2,110)	27,898
CIA – Service Delivery	21,652	27,276	5,624	95,077
CAPITAL WORKS TOTAL	47,938	57,630	9,692	164,792
Capitalised Interest	187	590	403	1,417
CAPITAL EXPENDITURE	48,125	58,220	10,095	166,209

YTD actual expenditure	\$47,938	Remaining 70.91%
Unspent capital expenditure	\$116,854	Spent 29,09%
Full year budget capital expenditure	\$164,792	

#### TREASURY PERFORMANCE

The following graph has been developed to provide an indication of Council's net financial liabilities monthly variance to budget.



Net financial liabilities (NFL) is a broader measure of indebtedness than the level of borrowings. It includes items such as trade payables, employee long-service leave entitlements and other amounts payable as well as taking account of Council's cash

holdings. An increase in net financial liabilities will increase interest associated with borrowings and will impact negatively on Council's operating result.

As at the end of November, Council's NFL is \$19.8M favourable to budget. This is driven by a favourable \$6.6M carry forward position from the previous financial year combined with a \$13.1M favourable net funding year to date variance.

### Net Funding Result - Year to Date

Financial Items	Actuals YTD \$'000	Budget YTD \$'000	Variance YTD \$'000	Budget Full Year \$'000
Operating Revenue	155,181	154,338	843	377,916
Operating Expenses (ex Dep)	(108,219)	(110,240)	2,021	(271,677)
Capital Revenue - Infra Charges	5,960	5,334	626	15,200
Capital Revenue - Grants & Other	4,003	4,468	(465)	20,536
Net Capital Funding	56,925	53,900	3,025	141,975
Capital Expenditure	(48,125)	(58,220)	10,095	(166,209)
Net Funding Surplus/(Deficit)	8,800	(4,320)	13,120	(24,234)

Year to date net capital funding totals \$56.9M which is \$3.0M favourable to budget, mainly due to less than anticipated materials and services (\$1.7M) and greater than anticipated infrastructure charges revenue (\$626K), slightly offset by unfavourable grants and other capital revenue (\$465K).

Capital expenditure at the end of November is \$10.1M favourable to budget. Combined with a favourable net capital funding variance (\$3.0M), this results in a favourable \$13.1M net funding surplus year to date.

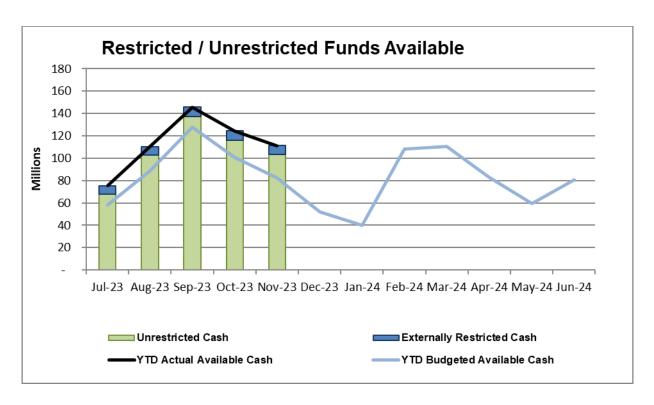
#### LIQUIDITY

	Actual \$000	Budget \$000	Variance \$000
Cash and cash equivalents	51,237	22,492	28,745
Working capital facility	-	-	-
Long term loans	(144,991)	(144,784)	(207)
NET DEBT POSITION	(93,754)	(122,292)	28,538

Council's net debt position is \$28.5M favourable to budget due to the favourable \$13.5M position carried forward from the 2022/23 financial year and a favourable net funding surplus position of \$13.1M.

#### **UNRESTRICTED FUNDS POSITION**

Restricted cash represents cash and cash equivalents that are subject to a number of external restrictions that limit amounts available for discretionary or future use. It is comprised of unspent government grants and developer contributions set aside for specific capital works. A summary of Council's restricted funds position is provided below.



Including the working capital facility, the total funds available is \$111.2M. Excluding funds subject to external restrictions of \$7.9M, the unconstrained funds available to meet ongoing operational expenses is \$103.3M.

DEPARTMENT OF STATE DEVELOPMENT, INFRASTRUCTURE, LOCAL GOVERNMENT AND PLANNING (DSDILGP) FINANCIAL SUSTAINABILITY RATIOS

In accordance with s169 (6) of the *Local Government Regulation 2012*, the DSDILGP financial sustainability ratios have been provided. The ratios are designed to provide an indication of the performance of Council against key financial sustainability criteria which must be met to ensure the prudent management of financial risks.

As the information required for the leverage ratio and asset sustainability ratio is based on full year results, it is not feasible to report these ratios on a monthly basis. These ratios will be provided in the budget and annual financial statements as regulated.

Туре	Measure	Rationale	Actual Result	Benchmark	Within limits	FY Budget
	Operating Surplus Ratio	Holistic overview of Council operating performance	2.5%	> 0%		0.4%
Operating Performance	Operating Cash Ratio	Cash operating performance (less depreciation and other non-cash items)	31.5%	> 0%	V	29.4%
Liquidity	Unrestricted Cash Expense Cover Ratio	Unconstrained liquidity available to Council	4.6	> 2 months	V	4.7

Туре	Measure	Rationale	Actual Result	Benchmark	Within limits	FY Budget
Debt Servicing Capacity	Leverage Ratio	Ability to repay existing debt	N/A	0 - 4 times	N/A	1.6
	Asset Sustainability Ratio	Capital renewals program performance	N/A	> 60%	N/A	68.4%
Asset Management	Asset Consumption Ratio	Extent to which assets are being consumed	68.4%	> 60%	$\overline{\mathbf{A}}$	68.1%
	Asset Renewal Funding Ratio	Asset replacement program performance	Contextual purposes only and QAO.		and not a	audited by
Financial	Council Controlled Revenue	Capacity to generate revenue internally	Contextual purposes only and not audited QAO.		audited by	
Capacity	Population Growth	Population growth/decline pressures on Council	Contextual purposes only and not audited QAO.		audited by	

#### **CONSIDERATIONS:**

#### Risk Management:

Financial statements report on a historical basis, therefore there are no financial implications or risk on decisions or options. DSDILGP ratios are submitted with financial statements which provide an indication of the performance of Council to ensure prudent management of financial risks.

In terms of financial performance and risk, the approach taken sees the Finance Team working with the various business directorates to understand and report on financial outcomes whilst also considering what those outcomes indicate for the future, particularly the requirement to deliver within budget. It is expected this forward-looking approach will allow the management team to implement timely rectification actions to emerging trends.

#### **ATTACHMENTS:**

Attachment 1: Financial Statements Attachment 2: Directorate Reports

Attachment 3: Explanation of Financial Statement Items

Robert Jones

R Jones

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Acting Executive Manager Finance

Lisa Whitton

Director Finance & Business Services

#### **Attachment 1: Financial Statements**

Attached are the financial statements for the period ended 24 November 2023. Actual amounts are compared against the year-to-date Budget figures.

Financial statements included:

- **Statement of Comprehensive Income** Displays Council's year to date profit and loss up to the period end.
- Statement of Financial Position Displays the Assets (what we own), Liabilities (what we owe) and Community Equity (our net worth).
- **Statement of Cash Flows** Reports how income received, and expenses paid impacts on Council's cash balances.

For the Period Ended 24 November 2023	Actual	Original	Variance
	Actual	Budget	Variance
	\$000	\$000	\$000
Income			
Revenue			
Operating Revenue			
Net rates and utility charges	129,738	129,863	(125
Fees and charges	13,788	12,712	1,076
Interest received	2,424	1,866	558
Miscellaneous Revenue	8,236	7,552	684
Grants, subsidies, contributions and donations	995	2,345	(1,350
Total Operating revenue	155,181	154,338	843
Expenses			
Operating Expenses			
Employee benefits	52,399	53,141	742
Materials and services	53,916	55,651	1,735
Depreciation	43,005	42,578	(427
Finance costs	1,904	1,448	(456
Total Operating Expenses	151,224	152,818	1,594
Capital Revenue			
Loss on disposal of property, plant and equipment	(5,062)	(6,702)	1,640
Contributions	5,960	5,334	626
Contributed assets	927	-	927
Subsidies and grants	3,679	3,843	(164
Net Capital Revenue	5,504	2,475	3,029
Net result attributable to Council in period	9,461	3,995	5,466

Council's net result for November 2023 is a surplus of \$9.5M, \$5.5M more than budgeted.

Operating revenue is \$843K favourable to budget driven mainly by greater than anticipated fees and charges (\$1.1M), miscellaneous revenue (\$684K) and interest received (\$558K). This has been slightly offset by less than anticipated grants, subsidies, contributions and donations (\$1.4M).

Operating expenses are \$1.6M favourable to budget due to less than anticipated materials and services (\$1.7M) and employee benefits (\$742K). This has been slightly offset by greater than anticipated finance costs (\$456K) and depreciation (\$427K).

Capital revenue is \$3.0M favourable to budget mainly due to less than anticipated loss on disposal of property, plant and equipment (\$1.6M) and greater than anticipated contributed assets (\$927K) and contributions (\$626K). This has been slightly offset by less than subsidies and grants (\$164K).

# Statement of Financial Position For the Period Ended 24 November 2023

	Note	Actual	Original Budget	Variance
		\$000	\$000	\$000
Assets				
Current Assets				
Cash and cash equivalents	1	51,237	22,492	28,745
Receivables		59,616	57,337	2,279
Inventories		5,235	3,506	1,729
	_	116,088	83,335	32,753
Non-Current Assets				
Property, plant and equipment	2	4,667,031	4,690,890	(23,859)
	_	4,667,031	4,690,890	(23,859)
Total Assets		4,783,119	4,774,225	8,894
Liabilities				
Current Liabilities				
Trade and other payables		45,080	40,678	(4,402)
Borrowings		25,056	22,267	(2,789)
Provisions	3	17,593	13,280	(4,313)
Other liabilities	_	50,907	50,696	(211)
	_	138,636	126,921	(11,715)
Non-Current Liabilities	_			
Borrowings		119,935	122,517	2,582
Provisions		13,432	13,763	331
Other liabilities	4 _	5,944	1,747	(4,197)
	<del>-</del>	139,311	138,027	(1,284)
Total Liabilities		277,947	264,948	(12,999)
NET COMMUNITY ASSETS		4,505,172	4,509,277	(4,105)
Community Equity	_			
Retained surplus/deficit		2,739,714	2,744,020	(4,306)
Asset revaluation surplus		1,765,458	1,765,257	201
TOTAL COMMUNITY EQUITY	_	4,505,172	4,509,277	(4,105)
	_			

- 1 The cash and cash equivalents variance is largely due the favourable opening cash balance as at 1 July, as well as timing of cash receipts and payments.
- 2 Property, plant and equipment is unfavourable to budget due to lower than anticipated capital additions in 2022/23 and 2023/24.
- 3 Current provisions are unfavourable to budget due to a higher than anticipated provision for developer contribution credits, which is dependant upon development activity.
- 4 Other liabilities are unfavourable to budget due to Council's lease liabilities being brought to account in 2022/23 which has resulted in a \$4.2M variance to budget.

# Statement of Cash Flows For the Period Ended 24 November 2023

	Note	Actual Original Budget		Variance	
		\$000	\$000	\$000	
Cash Flows from Operating Activities:					
Receipts from customers	1	171,185	179,425	(8,240)	
Payments to suppliers and employees	2	(113,188)	(120,473)	7,285	
Interest received		2,424	1,044	1,380	
Borrowing costs		(1,054)	(1,307)	253	
Net cash inflow (outflow) from operating activities	_	59,367	58,689	678	
Cash Flows from Investing Activities					
Grants, subsidies and contributions for capital acquisitions		12,666	7,887	4,779	
Proceeds from disposal of property, plant and equipment		315	625	(310)	
Payments for property, plant, equipment and CWIP	3	(45,524)	(62,351)	16,827	
Net cash inflow (outflow) from investing activities	_	(32,543)	(53,839)	21,296	
Cash Flows from Financing Activities:					
Repayment of borrowings		(11,410)	(12,771)	1,361	
Repayment of working capital facility		-	854	(854)	
Net cash inflow (outflow) from financing activities	_	(11,410)	(11,917)	507	
NET INCREASE/(DECREASE) IN CASH HELD		15,414	(7,067)	22,481	
Cash at beginning of year		35,823	29,559	6,264	
CASH AT END OF PERIOD	_	51,237	22,492	28,745	

<sup>1</sup> A higher than anticipated balance in receivables has resulted in lower than anticipated receipts from customers. This is largely due to timing and is expected to reduce over the remainder of the year.

<sup>2</sup> Timing of expenditure and a higher than anticipated balance in trade and other payables has resulted in lower than anticipated payments to suppliers and employees.

<sup>3</sup> The timing of delivery of the capital works program has caused lower than anticipated payments for property, plant and equipment.

### **Attachment 2: Directorate Reports**

Directorate operating statements provide information on the performance of each directorate for the period ended 24 November 2023.

The following are the directorate operating statements included in this report (in order):

### Appendix:

- A. Office of the CEO
- B. Finance & Business Services
- C. People & Organisational Performance
- D. Planning, Growth & Sustainability
- E. Lifestyle & Community
- F. Cairns Infrastructure and Assets Engineering Services
- G. Cairns Infrastructure and Assets Service Delivery
- H. Economic Development & Advocacy

## Appendix A - Office of the CEO

# Operating Statement For the Period Ended 24 November 2023

### Office of the CEO

	Actual	Budget	Variance	Variance
	\$000	\$000	\$000	%
Operating Revenue				
Other income	335	314	21	7 %
Total Operating Revenue	335	314	21	7 %
Operating Expenditure				
Employee Benefits	1,299	1,290	(9)	(1)%
Materials and services	225	247	22	9 %
Total Expenses	1,524	1,537	13	1 %
OPERATING CAPABILITIES BEFORE CAPITAL ITEMS	(1,189)	(1,223)	34	3 %

Office of the CEO is \$34K favourable to budget YTD, due to timing of materials and services expenditure.

# Appendix B – Finance & Business Services

# Operating Statement For the Period Ended 24 November 2023

#### Finance & Business Services

	Actual	Budget	Variance	Variance
	\$000	\$000	\$000	%
Operating Revenue				
Net rates and utility charges	54,534	54,637	(103)	(0) %
Fees and charges	281	290	(9)	(3) %
Interest	1,784	1,278	506	40 %
Other income	165	122	43	35 %
Grants, Subsidies and Contributions	137	1,505	(1,368)	(91) %
Total Operating Revenue	56,901	57,832	(931)	(2) %
Operating Expenditure				
Employee benefits	7,593	8,495	902	11 %
Materials and services	(129)	850	979	115 %
Depreciation and amortisation expenses	1,310	1,344	34	3 %
Finance Costs	1,286	1,180	(106)	(9) %
Total Expenses	10,060	11,869	1,809	15 %
		_		
OPERATING CAPABILITIES BEFORE CAPITAL ITEMS	46,841	45,963	878	2 %

The Finance & Business Services directorate is \$878K favourable to budget with favourable variances in employee benefits and materials and services offsetting unfavourable grant revenue which is due to the early bring forward of the Financial Assistance Grant in 2022/23.

## Appendix C – People & Organisational Performance

# Operating Statement For the Period Ended 24 November 2023

People & Organisational Performance

	Actual	Budget	Variance	Variance
	\$000	\$000	\$000	%
Operating Revenue				
Fees and charges	-	2	(2)	(100) %
Other income	14	_	14	100 %
Grants, Subsidies and Contributions	199	202	(3)	(1) %
Total Operating Revenue	213	204	9	4 %
Operating Expenditure				
Employee benefits	3,673	3,658	(15)	(0) %
Materials and services	2,394	2,705	311	11 %
Total Expenses	6,067	6,363	296	5 %
OPERATING CAPABILITIES BEFORE CAPITAL ITEMS	(5,854)	(6,159)	305	5 %

The People & Organisational Performance directorate is \$305K favourable to budget largely in materials and services.

## Appendix D – Planning, Growth & Sustainability

# Operating Statement For the Period Ended 24 November 2023

Planning, Growth & Sustainability

Trianning, Growth & Sustainability	Actual	Budget	Variance	Variance
	\$000	\$000	\$000	%
Operating Revenue				
Fees and charges	2,308	2,277	31	1 %
Other income	447	339	108	32 %
Grants, subsidies, contributions and donations	-	15	(15)	(100) %
Total Operating Revenue	2,755	2,631	124	5 %
Operating Expenditure				
Employee Benefits	3,361	3,661	300	8 %
Materials and services	1,128	1,708	580	34 %
Finance Costs	19	16	(3)	(19) %
Total Expenses	4,508	5,385	877	16 %
OPERATING CAPABILITIES BEFORE CAPITAL ITEMS	(1,753)	( 2,754)	1,001	36 %

Planning, Growth and Sustainability is \$1M favourable to budget due to lower than budgeted materials and services and employee vacancies.

## Appendix E – Lifestyle & Community

# Operating Statement For the Period Ended 24 November 2023

Lifestyle & Community

	Actual	Budget	Variance	Variance
	\$000	\$000	\$000	%
Operating Revenue				
Fees and charges	7,289	6,204	1,085	17 %
Other income	2,371	2,468	(97)	(4) %
Grants, subsidies, contributions and donations	624	565	59	10 %
Total Operating Revenue	10,284	9,237	1,047	11 %
Operating Expenditure				
Employee benefits	14,265	13,851	(414)	(3) %
Materials and services	16,985	16,766	(219)	(1) %
Depreciation and amortisation expenses	5,569	5,579	10	0 %
Finance Costs	585	252	(333)	(132) %
Total Expenses	37,404	36,448	(956)	(3) %
OPERATING CAPABILITIES BEFORE CAPITAL ITEMS	(27,120)	(27,211)	91	0 %

Lifestyle & Community is \$91K favourable to budget. Fees & charges revenue is favourable due to parking and animal management exceeding expectations, this is partially offset by an increase in finance costs. Employee costs exceed budget largely in the Creative Life space due to a significant number of events in the first part of the year.

## Appendix F – Cairns Infrastructure and Assets – Engineering Services

# Operating Statement For the Period Ended 24 November 2023

Cairns Infrastructure and Assets - Engineering Services

	Actual	Budget	Variance	Variance
	\$000	\$000	\$000	%
Operating Revenue				
Fees and charges	68	21	47	224 %
Grants, Subsidies and Contributions	20	8	12	150 %
Total Operating Revenue	88	29	59	203 %
Operating Expenditure				
Employee benefits	3,747	3,919	172	4 %
Materials and services	1,315	1,350	35	3 %
Depreciation and amortisation expenses	15,795	15,494	(301)	(2)%
Total Expenses	20,857	20,763	(94)	(0)%
OPERATING CAPABILITIES BEFORE CAPITAL ITEMS	(20,769)	(20,734)	(35)	(0)%

Engineering Services is on budget. Unfavourable depreciation is offset by employee vacancies.

Appendix G – Cairns Infrastructure and Assets – Service Delivery

# Operating Statement For the Period Ended 24 November 2023

Cairns Infrastructure and Assets - Service Delivery

	Actual	Budget	Variance	Variance
	\$000	\$000	\$000	%
Operating Revenue				
Net rates and utility charges	75,203	75,228	(25)	(0) %
Fees and charges	3,843	3,918	(75)	(2)%
Interest revenue	640	587	53	9 %
Other income	4,905	4,309	596	14 %
Grants, Subsidies and Contributions	15	50	(35)	(70)%
Total Operating Revenue	84,606	84,092	514	1 %
Operating Expenditure				
Employee benefits	17,988	17,773	(215)	(1)%
Materials and services	29,689	29,720	31	0 %
Depreciation and amortisation expenses	20,331	20,162	(169)	(1)%
Finance costs	14	- -	(14)	100 %
Total Expenses	68,022	67,655	(367)	(1)%
OPERATING CAPABILITIES BEFORE CAPITAL ITEMS	16,584	16,437	147	1 %

Service Delivery is \$147K favourable to budget due favourable Water Utilities electricity pricing compared to budget and stock adjustments.

# Appendix H – Economic Development & Advocacy

# Operating Statement For the Period Ended 24 November 2023

**Economic Development & Advocacy** 

	Actual	Budget	Variance	Variance
	\$000	\$000	\$000	%
Operating Revenue				
Other income	-	-	-	0 %
Total Operating Revenue	-	-	-	0 %
Operating Expenditure				
Employee benefits	473	494	21	4 %
Materials and services	2,309	2,304	(5)	(0) %
Total Expenses	2,782	2,798	16	1 %
OPERATING CAPABILITIES BEFORE CAPITAL ITEMS	(2,782)	(2,798)	16	1 %

The Economic Development & Advocacy directorate is tracking to budget.

# **Attachment 3: Explanation of Financial Statement Items**

This appendix is a general explanation of Council's revenues, costs, assets and liabilities to aid in understanding the budget to actual comparison in the monthly financial report.

STATEMENT OF	STATEMENT OF COMPREHENSIVE INCOME				
OPERATING REV	ENUE				
Net Rates and Utility Charges	Rates are the taxes levied on ratepayers within Council. Whilst the rates notices are mainly issued in July and January, revenue is accounted for on an accrual basis throughout the year.				
Fees and Charges	Revenue includes a mixture of regulated fees and user fees. Regulated fees are levied by Council and the amount of the fee or fine is often set externally and the payment is compulsory. User fees are charged for the use of goods and services and are entered into at the election of the user. The pattern of revenue for fees and charges reflects a mixture of billing cycles and seasonal variations.				
Interest Received	Interest is earned on surplus cash fund balances and is also charged on overdue rates. The interest earned fluctuates throughout the year due to the timing of rates collections.				
Miscellaneous Revenue	Miscellaneous revenue comprises of items that don't meet the definition for other categories. It includes reimbursements and recoveries, rentals and external contract works.				
Grants, Subsidies, Contributions & Donations	Council receives support to fund and assist in the delivery of services. Financial assistance grants are federally funded and allocated via state and territory-based Grant Commissions, whilst tiered grants are generally linked to the delivery of specific programs.				
OPERATING EXP	ENSES				
Employee Benefits	Represents the total cost of staff employed in the delivery of Council services. Costs include wages, superannuation, employee leave entitlements and other on costs. They will not include the costs of engaging contractors providing services to the Council on an outsourced basis.				
Materials and Services	Costs incurred in the purchase of material or other services necessary to deliver Council services.				
Depreciation	Represents the consumption of property, plant and equipment and the reduction of the future value of the assets is recognised as a cost to Council. While this is a significant cost, it does not represent a cash outflow to Council.				
Finance Costs	Interest on loans, bank charges and doubtful debts expense.				
CAPITAL ITEMS					
Loss on Disposal of Property, Plant and Equipment	Loss on disposal of property, plant and equipment represents the accounting value of an asset when it is retired. As it is an accounting entry only, it does not have a cash impact for Council.				
Contributions	Contributions are comprised of both cash and offset infrastructure charges which are to be used for the construction of trunk community assets.				
Subsidies and Grants	Capital subsidies and grants are used by Council for the construction of specific assets and are recognised over time in line with completion of the construction works.				
Contributed Assets	Assets acquired by Council at nominal or no cost usually by way of agreement with property developers or other government entities. They are valued at their estimated cost of construction utilising appropriate valuation unit rates.				

TREASURY PERF	FORMANCE
Net Capital Funding	Net capital funding represents the cash available to fund Council's capital works program. The funding available is represented by the net result from the statement of comprehensive income adjusted for non-cash items including depreciation, contributed assets and loss on disposal.
Capital Expenditure	Capital expenditure reflects the money spent on the capital works program to maintain, improve and expand Council's community assets.
Net Funding Surplus/(Deficit)	The net funding result impacts Council's net financial liabilities which is also a measure of indebtedness. A surplus will improve Council's net financial liabilities position whilst a deficit will deteriorate the financial position and likely result in additional long-term loan borrowings.
Net Financial Liabilities	Net financial liabilities is a broader and more appropriate measure of indebtedness than the level of borrowings, because it includes items such as employee long-service leave entitlements and other amounts payable in future as well as taking account of Council's cash holdings and invested monies. An increase in indebtedness will increase interest associated with borrowings and will impact negatively on Council's operating result.
STATEMENT OF	FINANCIAL POSITION
Current Assets	Cash and other assets, like trade receivables, that are easily converted into cash. The actual cash balance will vary significantly throughout the year as rate receipts, loans and major payments are processed. Cash investment is managed by Council's Treasury Section.
Non-Current Assets	The value of property, plant and equipment and infrastructure assets including land, transport, drainage, water and sewerage infrastructure after depreciation, renewals, new capital works, contributed assets and revaluations are accounted for.
Current Liabilities	Obligations that Council has to make payments for within the next financial year. This includes accounts payable and provisions for employee entitlements to annual and long service leave. It also includes the expected loan payment due in the next financial year.
Non-Current Liabilities	The financial obligations relating to provisions for employee entitlements and debt that is not required to be paid within the next financial year.
Community Equity	Equity includes accumulated retained surpluses and asset revaluation reserves which record the valuation adjustments to Council's existing non-current assets.